2013 On Site Program

CAPITAL



STRATEGY AND POLICY











M&A

TABLE OF CONTENTS

■ Welcome Letter	Page 3
■ 2013 HCap Advisory Board	Page 4
■ General Information	Page 5
■ Map of HCap Activities	Page 6
Schedule at a Glance	Page 7
Conference Agenda	Pages 8 – 12
■ Thank You to Partners	Pages 13 - 19
Conference Partner Profiles	Pages 20 - 30
■ 2013 Attendees	Pages 31 - 43



December 4-6, 2013 JW Marriott Washington D.C.

THURSDAY, DECEMBER 5 cont.

Physician Groups: To Buy or Be Bought? Salon F

This panel of physician executives will explore the obstacles and opportunities for physician-driven groups and integrated delivery networks in acquiring, merging, or selling their organizations. Each of these leaders has been integral in recent business transactions that have reshaped healthcare in their regional or national markets. Key points they will cover include: access to capital and how that matters in strategic decision making; the importance of positioning one's organization for the transformation to value-based health care; post-acquisition/merger/sale experiences and the impact of their transactions on clinical quality and the patient and provider experience of care.



Len Fromer, MD (Moderator), Executive Medical Director, Group Practice Forum Michael Heifetz, Former VP of Government Affairs, Dean Health System Allen Nissenson, MD, FACP, Chief Medical Officer, DaVita Healthcare Partners, Inc.

10:30 - 11:00 am **Break & Meeting Time**

Partner:



11:00 am - 12:00 pm **Concurrent Sessions**

An Inside Peek at the CMS Innovation Center Salon G

The CMS Innovation Center has made large bets on several pilot projects to fulfill the health care law's imperative to identity initiatives that will improve quality and lower costs. Tony Rogers, the Former Deputy Administrator at the CMS Center for Innovation, will offer his insight on the latest initiatives, plans and activities within CMS, how intent the Center is on its mission, and the Center's potentially extraordinary impact on the future of healthcare delivery.





Andy Edeburn (Moderator), VP of Continuum Strategies, Health Dimensions Group Tony Rodgers, Former Deputy Administrator, CMS Center for Strategic Planning

Featured Deals of 2013: Strategy Reviews Salon D

The transition of healthcare into a more integrated system is bringing about a new breed of transactions, many from previously disparate segments of the market. This session will cover the perspectives of buyers and sellers from noteworthy deals of the year, providing you with the key insights into the strategy behind the numbers.









Peter Frever (Moderator), Director of Healthcare Services, Silicon Valley Bank Tom Congoran, CFO, Atrius Health Mike Grisdela, EVP/CFO, Karmanos Cancer Institute Dennis Meulemans, CFO, Addus Healthcare

The Data Behind The Deals Salon E

The underlying data of M&A transactions is not always visible, but is a critical component to developing your strategy and valuating your position. This session will take you behind the scenes of the healthcare M&A landscape to give you the drivers behind the transactions, including: valuations and multiples, financing terms, and conditions, timelines and more. Also learn where these drivers are trending to shape your strategies and move your potential M&A activities forward.







Claudia Gourdon (Moderator), SVP & National Marketing Manager, Healthcare Finance Group Daniel Farrell, Deals Partner, PricewaterhouseCoopers Beth Gies, Director New Affiliations, Partners Healthcare Stephen Monroe, Partner and Managing Editor, Irving Levin Associates, Inc.

The Impact of Healthcare Reform and Macro-Economic Policy for Healthcare Providers Salon F

Much has been touted about the challenges and opportunities of healthcare reform at the operating level, but how reform will impact revenue, debt capacity and financing options for healthcare providers remains a huge unknown. As providers and payers enact broad-sweeping cost-cutting initiatives and changes to volume and pricing, what will be the outcome in the short run and in the years to come? Will changing economic factors such as interest rates or equity market volatility play into this? This session will take a deep dive into the financial issues as well as the policy behind it.









Brian Fortune (Moderator), President, Farragut Square Group Steve Gilmore, Director of Capital Finance, Ascension Health Russ Herakovich, Managing Director, Corp. Finance, GE Capital, Healthcare Financial Services Harris Hyman IV, Senior Principal, Flexpoint Ford